Goals, Realities and Lessons Identified for Changing Force Structures

Confirmed Senior Speakers include:

General Sir Mike Jackson KCB CBE DSO ADC Gen
Chief of the General Defence Staff
British Army

The Honorable Claude M Bolton
Assistant Secretary of the Army for Acquisition
Logistics and Technology
United States Army

General Burwell B Bell III
Commanding General United States Army Europe
& Seventh Army
United States Army

Lieutenant General John M Curran
Director Futures Center
Headquarters TRADOC
United States Army

8-9 June 2005
London, UK
Hotel Russell, Russell Square

All one-star and above serving officers attend as our guest. Please complete registration as appropriate.
Ladies and Gentlemen

On behalf of the Royal United Services Institute and Defence Event Management, I have great pleasure in inviting you to join us for our fifth annual Future Combat Vehicles conference. We are delighted that the event is supported once again by the UK Ministry of Defence and by the Association of the United States Army.

This event has grown in size and stature throughout its five year history. This year, we expect more than 350 participants, drawn from governments, the military and defence industries of many nations. 2005 is a critical year for future combat vehicle developments. As we look at evolving force structures and balances, the conference will focus on the combat vehicle programme developments amongst the major NATO and coalition partners, with a particular focus on the UK Future Rapid Effects System (FRES) and the US Future Combat Systems (FCS) programmes. The conference will provide a forum for addressing key issues in land warfare, for assessing the goals and realities in key programmes and for pro-active and productive trans-Atlantic dialogue on delivering future combat vehicle capabilities.

I hope you will join us. This brochure contains everything you need, including full registration details. Please feel free to pass this information to any other person whom you feel may like to attend. I look forward to welcoming you and your colleagues to the conference.

Rear Admiral Richard Cobbold CB FRaE
The 5th Future Combat Vehicles Conference will feature:

Future Rapid Effect System (FRES) and other key international combat vehicles for the comprehensive discussion of the Future Combat System (FCS), and Swedish). It was considered by many to be the most influential FCV event in the calendar.

The joint Royal United Services Institute/Defence Event Management Conference Concept

"You may fly over a land forever, you may bomb it, atomise it, pulverise it, and wipe it clean of life, but if you desire to defend it, protect it, and keep it for civilization, you must do this on the ground the way the Roman legions did, by putting your young men into the mud."

T R FEHRENBACK

"A future force that is defined less by size and more by mobility and swiftness, one that is easier to deploy and sustain, one that relies heavily on stealth, precision weaponry and information technologies."

PRESIDENT GEORGE BUSH

The joint Royal United Services Institute/Defence Event Management Future Combat Vehicles conference returns for a fifth year. In 2004 the event featured the heads of six armies (US, UK, French, German, Italian and Swedish). It was considered by many to be the most influential land warfare conference of the year.

Supported once again by the UK Ministry of Defence and the Association of the United States Army, the conference will a forum for the comprehensive discussion of the Future Combat System (FCS), Future Rapid Effect System (FRES) and other key international combat vehicle programmes. With FCS and FRES in particular reaching crucial points in their development during 2005 this will be the most important and timely FCV event in the calendar.

The 5th Future Combat Vehicles Conference will feature:

- The Future Force Balance – the place of combat vehicles in changing force structures
- Future systems in the future environment
- Future concepts of operations
- Future capability requirements
- The UK Medium Weight Force
- FRES programme update
- FCS programme update
- The future of current forces – evolution or revolution?
- Lessons identified from current conflicts

Such is the enduring timeliness and topicality of these issues that the fifth annual conference will remain focused on FCS, FRES, setting them in the wider context of the current and future force balances, changing force structures and the future of land warfare. The conference will bring together, in a single forum, all the key stakeholders from these key areas to develop and push forward this critical debate.

Decisions on the future direction of land forces have become more time-urgent in recent years, as the debate has moved way from a platform-centric focus to an emphasis on forces in a system of systems, a networked equipment capability. A further twist has been added by lessons identified in recent and ongoing combat operations, not least in Iraq where heavy armour was crucial to the rapid victory in the ground campaign. However, on-going operations have shown how vulnerable even the most heavily armoured combat vehicle can be in complex terrain.

FCS will in theory be a system-of-systems capability. Thus, although the UK and US Army programmes may be similar in language and while interoperability in harmonizing capabilities is critical if the UK and US are to develop a rapid deployment capability, the two programmes are taking very different paths. Is there still room for co-operation?

FRES

The last year has seen major changes in the FRES programme and this conference is set to explore these developments in the round.

- The Systems House approach – is this the model for other programmes?
- Status of the Integrated Technology Acquisition Programme (ITAP)
- Defence Industrial Policy
- Have lessons from Iraq made the case for FRES?
- FRES in the context of the medium weight force

FCS

By 2020 the US Army intends to be totally transformed with FCS at its heart. There will be nine airborne/Air Assault brigades, eight Stryker brigades, nine heavy brigades and 22 FCS Units of Action (UAs). This will be the greatest shift in organization and structure since the ill-fated Pentomic divisions of the 1950s.

Before then, the Stryker brigades will act jointly as a bridge to the future and as test beds for the latest technology.

"Over the next decade, a portion of the force will be transformed. It will serve as a vanguard and signal of the changes to come. Ground forces will be lighter, more lethal, and highly mobile. They will be capable of insertion far from traditional ports and air bases and will be networked with long-range, precision-strike systems"

SECRETARY OF DEFENSE DONALD RUMSFELD

This conference will feature presentations from the key stakeholders in the FCS programme:

- The most up-to-date status of the programme
- Have the lessons of Iraq been absorbed?
- Does the success of Stryker have an impact on FCS?
- Is the technology up to the task?

Programme Delays?

A year on from our last conference, critical questions relating to, for example, user requirements, procurement strategies, and affordability, require further discussion and more substantive answers. Moreover, both programmes are threatening to slip right. The conference will provide an opportunity to address these, and other, questions.

SAID ABOUT PREVIOUS

Future Combat Vehicles Conferences

"An astonishing conference with unparalleled quality of senior speakers"
LIEUTENANT COLONEL TIM COOMBE RTR, BRITISH LIASON OFFICER FORT KNOX

"A very useful conference with first-rate content.
Well attended by all relevant parties"

COLONEL P B WILLIAMS, DIRECTORATE GENERAL OF DEVELOPMENT AND DOCTRINE, BRITISH ARMY

"In a very short timeframe, it was possible to build a network and exchange of visions and ideas"

COLONEL BEAT GOTTIER, PLANNING STAFF, SWISS ARMED FORCES

"An excellent professional event. The speakers were of high quality, and the facilities were outstanding. ... This event was of very high relevance for the Norwegian armed forces, as we are in the midst of a major transition phase."

LIEUTENANT COLONEL RAY ABELSEN, JOINT STAFF, HEADQUARTERS NORWEGIAN DEFENCE COMMAND

"A very well run conference. The papers were excellent and the level of people it attracted was very impressive"

MR ALAN BOLSTER, BUSINESS DEVELOPMENT, IBD DEISENROTH ENGINEERING
RUSI enjoys an enviable international reputation as an intellectually pre-eminent, independent authority on national and international defence and security issues. RUSI’s knowledge of these issues, and the objectivity it brings to bear, are second to none. RUSI’s distinguished heritage, reputation, and central Whitehall location augment its credibility as a leading authority, and give RUSI unrivalled access to senior figures in the Ministry of Defence and other Government Departments.

Defence Event Management has organized defence related conferences around the world for the last eight years. Our partners include the Royal United Services Institute for Defence and Security Studies, LOGTECH and the Institute for Nanotechnology. Across the Nordic countries, we work with our sister company, Scandic Event Forum, to provide region specific events. We offer a full service from programme creation to on the day logistics management.

The Association of the United States Army is a membership-based non-profit educational association whose purpose is to inform and educate the public about the vital role of land power and the US Army in national security. AUSA’s mission is to be an advocate for the Army, for soldiers and their families, and for a strong national defence industrial base. As the unofficial voice of the Army, we publish a wide range of products addressing both specific issues and broader views of the past, present and future of the Army. We conduct educational seminars, sponsor soldier and family programmes, and work with defence and congressional leadership to increase awareness of Army and soldier requirements. We host and participate in a variety of Army/industry symposiums and other events to ensure the continued technological superiority of a trained and ready US Army. These events include outstanding military and defence industry exhibits as well as informative presentations and panel discussions on military and national security topics of both immediate and long-term interest to soldiers, the Army and Department of Defense leadership, US allies and the international defence industry. AUSA’s worldwide membership base of more than 110,000 individual members and over 400 Sustaining Member companies comprises 130 chapters in nine regions around the globe.

Business Marketing Opportunities

Comprehensive and flexible business marketing opportunities exist for this and other RUSI/DEM events. Our cost effective packages will enable your company and its products to gain maximum visibility at high-profile conferences which bring together the defence industry – a primary source of national technological research – and the key decision-makers in the armed forces – the primary customer for such defence technology – in a dynamic and independent forum which can serve to influence debates on key defence policy and programme choices. The Future Combat Vehicles and other RUSI/DEM events provide unique opportunities for the key figures in the military, political, defence and scientific fields. Whether you are seeking to raise your corporate profile or to network with key decision-makers in a relaxed networking environment, this and other events tackle the most up-to-date defence, technology and procurement issues to support the creation, development and exchange of business and technology links, ideas and solutions.

Remaining opportunities for FCV 2005 include:

- space for corporate branding on the conference packs, including opportunities for insertion of material into the packs
- space for display stands among our other exhibits
- opportunity to sponsor the drinks reception

For further details, please contact
Alex Giles: + 44 (0) 20 8469 3500
agiles@dem-ltd.demon.co.uk

FORTHCOMING RUSI EQUIPMENT CONFERENCES

- 'The UK and the Future of Nuclear Strategy'
  6 July, RUSI
- 'Unmanned Vehicles'
  12-13 July, RUSI
- 'C4ISTAR/NEC'
  20-22 September, Theatre Complex, Malvern, UK
- 'Military Capabilities for the 21st Century'
  12 September, Central London Location
- 'Ballistic Missile Defence Conference 2005'
  2-3 November
- 'Future Marine Warfare 2005'
  13-14 December

FORTHCOMING DEM CONFERENCES

- 'Military Engineering'
  22-23 June, London
- 'Military Bandwidth'
  11-12 October, London
- '2nd Future Light Forces'
  18-19 October, London
- '3rd Annual Defense MEMS/Nano'
  8-9 December, Ft Lauderdale, FL
BAE SYSTEMS

BAE Systems is an international company engaged in the development, delivery and support of advanced defence and aerospace systems in the air, on land and at sea. The company designs, manufactures and supports military aircraft, surface ships, submarines, fighting vehicles, radar, avionics, communications, electronics and guided weapon systems. It is a pioneer in technology with a heritage stretching back many decades. It is at the forefront of innovation, working to develop the next generation of intelligent defence systems.

As part of BAE Systems, Land Systems’ goal is to develop a leading land business both in its home markets of the UK, South Africa, Sweden and The United States, and internationally. Land Systems’ product portfolio includes military vehicles, main battle tanks, munitions, artillery, armoured personnel carriers, infantry fighting vehicles, turreted weapon systems engineering vehicles and bridging equipment that can be fully integrated and supported to meet a range of customer requirements.

BAE Systems has formed a pan-company FRES (Future Rapid Effect System) team to co-ordinate the Company’s involvement in the FRES programme.

BOEING

BOEING is the world’s leading aerospace company with its Integrated Defense Systems business unit being a recognised world leader in providing end-to-end services for the large-scale systems that combine sophisticated communications networks with air, land and space-based platforms. The company is the lead systems integrator for several key new programmes, including the US Army’s Future Combat Systems. Joint Tactical Radio System as well as the Family of Advanced Beyond Line-of-Sight Terminals (FAB-T), which are important building blocks in Boeing’s vision of the integrated battlespace. Boeing is also a prime contractor for the U.S. government on missile defence with responsibility for the development and integration of the ground-based mid-course defence elements. Boeing’s extensive defence capabilities and related services include, military aircraft, unmanned air vehicles, electronic and defence systems, missiles and advanced information and communications systems. Today Boeing is the biggest commercial customer of more than 200 top-flight UK aerospace companies as partners and suppliers. With purchases of around £1.6 billion of quality British products and services annually, Boeing sustains more than 30,000 high-tech jobs across the UK.

NORTHROP GRUMMAN CORPORATION

Northrop Grumman Corporation is a global defense company headquartered in Los Angeles, California. Northrop Grumman provides technologically advanced, innovative products, services and solutions in systems integration, defense electronics, information technology, advanced aircraft, shipbuilding and space technology.

With more than 120,000 employees, and operations in all 50 states and 25 countries, Northrop Grumman serves U.S. and international military, government and commercial customers.

SCIENCE APPLICATIONS INTERNATIONAL CORPORATION (SAIC)

Science Applications International Corporation (SAIC) is a global, employee-owned, high technology research and engineering company, providing services to government and commercial customers world-wide in defence, information technology, oil and gas, national security, and space. Acquisitions, investments, and joint ventures have contributed to a significant portion of our growth in recent years. SAIC and our subsidiaries now have more than 44,000 employees at offices in 150 cities worldwide, and revenues of more than $6 billion. As a key member of the FCS Lead System Integrator team, SAIC understands how to integrate armoured vehicles and systems into the networked environment. SAIC Limited, the UK subsidiary of SAIC, employs more than 2,000 people in technical roles. SAIC has developed a successful model for working with Government and Defence Procurement Agencies to deliver complex programmes and maximise the benefits of an alliancing approach. This expert and independent role is inherent to SAIC’s culture, where the management of risk is underpinned by expert analysis and systems thinking.
8 June 2005
Day One
Goals, Realities and Lessons Identified for Changing Force Structures

Speakers in Italics: invitations extended to, and attendance to be confirmed

0800  Morning Coffee and Registration
0850  Administrative Remarks
0855  Conference Welcome — Rear Admiral Richard Cobbold CB FRAeS, Director, RUSI

SESSION ONE: THE FUTURE FORCE BALANCE
Chairs: Rear Admiral Richard Cobbold CB FRAeS, Director, RUSI & Lieutenant General Theodore G Stroup Jr USA (rtd), Vice President Education, Association of the United States Army

0900  ■ Keynote Address
       General Sir Mike Jackson KCB CBE DSO ADC Gen, Chief of the General Staff, British Army

0940  ■ Address
       General Burwell B Bell III, Commanding General, United States Army Europe & Seventh Army, United States Army

1020  ■ Address
       Lieutenant General Giuseppe Valotto, Adjutant General of the General Staff, Italian Army

1100  Morning Coffee

SESSION TWO: FUTURE SYSTEMS IN THE FUTURE ENVIRONMENT — WHERE AND HOW WE WILL FIGHT
Chair: Major General (rtd) John Russell-Jones OBE, Army Adviser, BAE SYSTEMS

1120  ■ Address
       Lieutenant General John M Curran, Director Futures Center, Headquarters TRADOC, United States Army

1140  ■ Address
       Major General Robert Baxter CBE, Director General Development & Doctrine, British Army

1200  Discussion Session

1220  Lunch

SESSION THREE: FUTURE CONCEPTS OF OPERATIONS
Chair: Brigadier R A M S Melvin OBE, Director Operational Capability, Ministry of Defence UK

1320  ■ Panel:
      Brigadier Ben Barry, Director Force Development, Ministry of Defence UK
      Mr Maxie L McFarland, Deputy Chief of Staff for Intelligence, TRADOC, United States Army
      Colonel Huges Delort-Laval, Bureau de Conception des Systèmes de Forces, French Army

1420  Discussion Session

SESSION FOUR: FUTURE COMBAT VEHICLES: INDUSTRY PERSPECTIVE
Chair: Rear Admiral Richard Cobbold CB FRAeS, Director, RUSI

1450  ■ Panel:
      Mr Ken McGinty, Programme Director FRES, BAE SYSTEMS
      FRES – An Industrial Perspective, Invitations to industry

1530  Discussion Session

1550  Afternoon Tea

SESSION FIVE: THE UK MEDIUM WEIGHT FORCE
Chair: Rear Admiral Richard Cobbold CB FRAeS, Director, RUSI

1610  ■ Address: The Medium Weight Force: the SRO’s Perspective
       Major General Dick Applegate OBE, Capability Manager (Battlespace Manoeuvre), Ministry of Defence UK

1630  ■ Address: A Balanced AFV Approach
       Brigadier Bill Moore, Director Equipment Capability (Ground Manoeuvre), Ministry of Defence UK

1650  ■ Panel: FRES Programme Update
       Major General Dick Applegate OBE, Capability Manager (Battlespace Manoeuvre), Ministry of Defence UK

1750  Discussion Session

1815  Conference Reception

Sponsored by ATKINS
0800  Morning Coffee and Registration

0850  Administrative Remarks

SESSION SIX:  FCS – AN UPDATE

Chair:  Lieutenant General Theodore G Stroup Jr USA (rtd)
Vice President Education
Association of the United States Army

0900  ■ Address: 'FCS: Unit of Action'
The Honorable Claude Bolton
Assistant Secretary of the Army for Acquisition
Logistics & Technology
United States Army

0940  ■ Panel:
Chair:  Mr Roger Krone
Senior Vice President Army Systems
Boeing Integrated Defense Systems

■ Major General Terry Tucker
Commanding General United States Army
Armor Center & Fort Knox
United States Army

■ Brigadier General (P) Charles A Cartwright
Program Manager, Unit of Action
United States Army

■ Mr Dennis Mullenburg
Vice President Future Combat Systems
The Boeing Company

1040  Discussion Session

1100  Morning Coffee

SESSION SEVEN:  THE FUTURE OF CURRENT FORCES
IN THE CHANGING FORCE BALANCE

Chair:  Major General (rtd) J B Burns
Military Adviser, United Defense

1130  ■ Address: 'Current Programmes and Future Force Structures'
Major General Stephen M Speakes
Director Force Development
US Army G-8
United States Army

1200  ■ Panel:
■ Brigadier General Mike J Ward CD
Commander Land Force Doctrine and Training System
Canadian Land Forces

■ Brigadier General Verna
Deputy Chief of Staff Plans and Finances
French Army

■ Colonel Rob Weighill
Assistant Director, Concepts, Developments & Experimentation
Directorate Land Warfare, British Army

1300  Discussion Session

1330  Lunch
Sponsored by

ATKINS

SESSION EIGHT:
FUTURE COMBAT VEHICLES IN EXPEDITIONARY OPERATIONS
— LESSONS IDENTIFIED FROM CURRENT CONFLICTS

Chair:  Colonel Larry Saul
Director, Center for Army Lessons Learned
United States Army

1430  Panel:
■ Major General Gianmarco Chiarini
Deputy Chief, Training Operations General Staff
Italian Army

■ Brigadier General Carter Ham
Commanding Officer, Stryker Brigade
US Army

■ Brigadier Andrew Kennett MBE
Commander, 1 Mechanized Brigade
British Army

■ Brigadier General Robert B Neller
United States Marine Corps
Deputy Commandant Operations
Headquarters United States Marine Corps

1530  Discussion Session

1600  Closing Remarks
Rear Admiral Richard Cobbold CB FRAeS
Director, RUSI
Conference Close
Conference Venue and Accommodation

**HOTEL RUSSELL – CONFERENCE HOTEL**

RUSI and DEM have held a number of rooms at the Conference Hotel.

**Russell Square, London, WC1B 5BE, UK**

**Tel:** +44 (0)20 7837 6470  
**Fax:** +44 (0)20 7837 2857

**Direct fax numbers**  
**Reservations:** +44 (0)20 7520 1835  
**Conference & Events:** +44 (0)20 7520 1840  
**Sales:** +44 (0)20 7520 1830  
**Business Centre:** +44 (0)20 7520 1855  
**Website:** www.principal-hotels.com

**RATES**

We are able to offer a special rate for conference delegates.

- £130 Single including breakfast  
- £140 Double including breakfast

All prices are per room, per night and are inclusive of service and 17.5% VAT  
Please mention that you are attending the conference when booking.

**INTRODUCTION**

Founded in 1898, this splendid Victorian style hotel is situated within the historic area of Bloomsbury.

**LOCATION**

Hotel Russell is ideally located in the heart of Bloomsbury, with the British Museum, Covent Garden and Oxford Street all within comfortable walking distance.

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**Conference Accommodation**

The Corporate Team, our hotel booking partners, in association with RUSI & Defence Event Management have also arranged special discounted hotel rooms at a selection of other hotels.

If you wish to use this service please contact **The Corporate Team** quoting: Ref 10046

**Telephone:** UK only 0845 604 4060  
**Fax:** 020 7828 6439  
**e-mail:** events@corporateteam.com

Or alternatively for an on-line booking form visit:  
http://www.corporateteam.com/events/8590A

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**PUBLIC TRANSPORT**

**MAIN LINE BRITISH RAIL STATIONS:**

Euston, King’s Cross and St. Pancras mainline railway stations are all within one mile.

- The Hotel is adjacent to Russell Square Underground Station with direct connection to Heathrow Airport (Piccadilly Line).
- Heathrow International Airport is merely 50 minutes on the Piccadilly Line Underground or one hour via bus, which departs from Russell Square.
- City Airport by taxi or car is 7 miles.
- Holborn Underground Station is 15 minutes walking distance, which has direct links to the city and services to the Central Line.
- Waterloo and Eurostar Terminal are 10 minutes away by taxi.

**CAR PARKING**

All 4 NCP parking, Imperial, Royal National, Russell Court and Brunswick Car Parking, are within walking distance offering excellent rates.
The following fees apply per delegate. The fee includes attendance at all sessions, all refreshments and luncheons, and the Reception. Speakers and session chairmen are not required to pay.

**STANDARD RATE:**
£899.00 (+VAT @ 17.5% = £157.33) = £1,056.33

**RUSI CORPORATE & AUSA MEMBERS RATE:**
£699.00 (+VAT @ 17.5% = £122.33) = £821.33

**SERVING MILITARY GOVERNMENT RATE:**
£299.00 (+VAT @ 17.5% = £52.33) = £351.33

Applicable to UK and overseas serving military officers and Ministry of Defence, other government department and agency employees.

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### ADDITIONAL DETAILS

**FURTHER INFORMATION** – for updated information on the conference, please visit the conference website at www.rusi.org/events. Additional information will be posted on the site as it becomes available.

**JOINING DETAILS** – joining details will be sent with each registration. If you have not received joining details 5 working days before the event, please contact RUSI/DEM.

Please provide an email address so that joining details can be sent to you.

**HOTEL ACCOMMODATION** – the fee does not include accommodation. Delegates are responsible for their own accommodation, including hotel reservations. This brochure contains information on local hotels. RUSI/DEM also can provide further information.

**CANCELLATIONS** – cancellations must be submitted in writing. Cancellation of registration 10 working days or more prior to the conference date is subject to a £100 administrative fee. There will be no refund for cancellations received after this time. For a cancellation to be acknowledged, you must provide cancellation details in writing, and have received written confirmation in return. Substitutions may be made at any time.

**PROGRAMME CHANGES** – it may be necessary, for reasons beyond the control of the organisers, to change programme content, speakers and/or timings. RUSI/DEM is not liable for any changes. Please provide an email address so that the final programme can be sent to you in the week before the conference.

**THE RUSI DATABASE** – If you have received this brochure and the personal or company details are incorrect, please amend and return to RUSI/DEM so that we may update our records.

**DISCLAIMER** – Speakers alone are responsible for the contents of their respective papers. It is the policy of the Institute to give the fullest freedom to contributors/speakers to express their opinions. Only by doing so can the Institute carry out the terms of its charter. The opinions expressed by RUSI/DEM staff and RUSI Fellows do not necessarily represent the views of the Institute.

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### Registration and Payment

**Future Combat Vehicles Conference**

**Conference Manager**
Defence Event Management Limited,
Southbank House, Black Prince Road, London SE1 7SJ
+44 (0) 20 8469 3500  +44 (0) 20 8469 2984
dem@dem-ltd.demon.co.uk  www.dem-ltd.com

**CONFERENCE RECEPTION, HOTEL RUSSELL, 1830 on 8 JUNE**

- I WILL attend
- I WILL NOT attend

Please photocopy for multiple registrations, and/or pass to colleagues with interests in this area.

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Please note: In order for RUSI/DEM to be able to email you a final programme and final instructions in the final week before the conference, please provide an email address.

**PAYMENT DETAILS**

- Standard Rate
- Corporate & AUSA Members Nominee Rate
- Government/Military Rate
- One-Star and Above Officers FREE

**METHOD OF PAYMENT:**
Payment must be received in full on or before the date of the conference, otherwise entry will be refused. All late registrations (10 working days or less) must be paid by credit card. As standard with all registrations, VAT invoices and receipts of payment will be issued, along with conference joining details as confirmation of registration. Invoices must be paid within 28 days or by the day of the conference, otherwise entry will be refused. All late registrations will be liable for any changes.

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I confirm that I have read and agree to the terms of registration as specified in this brochure.

**SIGNATURE** Date

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