



Exploring the Complexity in Complex Project Management

A new research consortium for complex project management

In spite of all the investment made on project management, why do some of the most highly resourced, independently evaluated, national-critical and politically important projects still fail to deliver what's expected of them - and to cost, quality and time?

Attendance Option One 4 and 5 March: A two day conference designed for people who are leading and delivering complex projects and who want to explore the concepts, tools and practices from the leading edge in 'whole systems' and complexity, in the company of peers from across sectors. In Option One participants are helping to shape the research which will be published by Gower, and may choose to join the consortium.

Attendance Option Two 5th March: An open one day conference, where Day One participants are joined by people interested in learning more about what works.

Day One

4 March 2010

0930 Welcome and Introductions

Speakers : Simon Henley, Vice Chair ICCPM
Sue Pritchard

Session One: Meeting peers and taking stock

Convener: TBC

1100 Morning Tea and Coffee

1130 Session Two: Exploring Complexity

The notion of complexity is best understood through insights from the new science, mathematics, philosophy and social science.

Convener: Nick Obolensky

1230 Lunch

1330 Session Three: Insights from ICCPM's Round Tables

A participative and experiential session, using new technologies, exploring an emerging framework for working with complex projects.

Speaker : Stephen Hayes, Chief Executive Officer, ICCPM



1430 Session Four: A whole systems framework for improving CPM?

A participative and experiential session, using new technologies, exploring an emerging framework for working with complex projects.

1530 Afternoon Tea and Coffee

1600 Session Five: Feeding back from group sessions

1630 Session Six: Preparing key themes for Day Two

Evening Reception

Day Two

5 March 2010

0930 Welcome

Chair : Elizabeth Quintana, Head of Technology, RUSI

Session One: Insights into Complexity

This session will take a rapid run through the theory and how this applies to the world of the complex project.

Speakers : Nick Obolensky
Stephen Hayes, CEO ICCPM

1030 Session Two: An Armchair Discussion with Industry Leaders

The complex reality of running complex programmes

Speakers : Simon Henley, Rolls Royce
Brig Jim Bowden, Defence Estates

1130 Tea and Coffee

1200 Session Three: Exploring the work from Day One

Using highly interactive technologies, participants will work in small groups exploring and testing the work emerging from Day One

1300 Lunch



1400 Session Four: The Bazaar

Participants will form self-organised groups to explore the issues that are most pressing for them, with colleagues and industry experts.

1600 Afternoon Tea and Coffee

1630 Session Five: Feedback from the small groups

1730 Final networking

Exploring the work of the groups in the 'Art Gallery' where the feedback and conclusions of the day will be displayed.
