

RUSI Land Warfare Conference: *The Importance of Adaptability*

28 – 29 June 2016, Church House, London, SW1P 3NZ

Day One: Tuesday 28 June 2016

0800-0900 Registration

0900 **Session One: Keynote Address**

Chair: **Dr Karin von Hippel**, Director-General, RUSI
General Sir Nicholas Carter, Chief of the General Staff

0945 **Session Two: Uncertain Threats?**

Consideration of the re-emergent threat from state actors, the on-going evolution of non-state actors, and a seemingly increased level of uncertainty in the contemporary operating environment.

Chair: **Dr Rob Johnson**, Director, Changing Character of War Programme, University of Oxford
Lieutenant General Ben Hodges, Commanding General, US Army Europe
Mr James Sladden, Analyst, RAND Europe
Ms Linda Robinson, Senior International Policy Analyst, RAND Corporation
Mr Charles Farr, Chairman, Joint Intelligence Committee

1115 Tea and coffee

1145 **Session Three: Unpacking the Deductions from Uncertain Threats**

A keynote on implications from the breadth and hybridity of threats for future capabilities and force design. Followed by panel discussion on opportunities and threats posed by adaptable force postures.

Chair: **Lt Gen (Retd) Professor Sir Paul Newton**, Director, Strategy and Security Institute, Exeter University
Professor Eliot Cohen, Robert E. Osgood Professor of Strategic Studies, Johns Hopkins SAIS

1300 Lunch

1400 **Session Four: Theories and Practices for Adaptability**

Theories of adaptation and insights on their practical application from leaders across the private sector and wider government; offering best practice for structuring organisations to think and behave adaptively in the midst of uncertainty and adversity.

Chair: **Major General (Retd) Andrew Sharpe**, Director, Centre for Historical Analysis and Conflict Research
Mr Tim Harford, Economist and Author of 'Adapt: How Success Always Starts with Failure'
Ms Kirstan Marnane, Senior Expert, McKinsey and Company
Mr Herman Narula, Chief Executive Officer, Improbable

1545 Tea and coffee

1615 **Session Five: Military Adaptation in Action**

Case studies of the British Army and other militaries' adaptation in conflict, throughout history and on contemporary operations, with lessons to be drawn for the future.

Chair: **Dr Harlan Ullman**, Senior Adviser, Atlantic Council
Dr Niall Barr, Reader in Military History, King's College London
Mr Antony Beevor, Military Historian and Author
Lt Gen Michel Yakovlev, Vice Chief of Staff, Supreme Headquarters Allied Powers Europe
Brigadier General (Retd) Dr Meir Finkel, Director, Dado Center for Interdisciplinary Military Studies

1745 **Drinks Reception**

Day Two: Wednesday 29 June 2016

0800-0900 Registration

0900-1100 **Session Six: Partnering for Adaptability**

Consideration of how the British Army, at its smallest size in two centuries, can optimise its relationship with wider military, cross-governmental, industrial, civil society, and non-traditional partners, at home and internationally.

Chair: **Lieutenant General Nicholas Pope**, Deputy Chief of the General Staff

Professor John Louth, Senior Research Fellow and Director for Defence, Industries and Society, RUSI

Dr Nic Anderson, Managing Director of Land, Babcock International Group

Mr Jerome Paolini, Chairman, Sovereign Global UK Ltd

Lieutenant General Carsten Jacobson, Deputy Inspector, German Army

Lieutenant General Milosav Simović, Army Commander, Serbian Armed Forces

Major General Bill Hix, Director Strategy, Plans & Policy, Office of the Deputy Chief of Staff, US Army

1100 Tea and coffee

1130 **Session Seven: Confronting the Challenge**

Innovative approaches to confronting the challenges of uncertain threats and constrained resources, from 'the generation that matters' – that which will command the British Army of the future, yet under design today – followed by a question and answer session.

Chair: **Major General Bob Bruce**, Director Capability

Advanced Command and Staff Course 19, Joint Services Command and Staff College

1230 Lunch

1315 **Session Eight: Secretary of State Keynote Address**

The Secretary of State for Defence gives an overview of the value of expeditionary adaptability and the international, partnership driven design of the SDSR.

Chair: **Professor Malcolm Chalmers**, Deputy Director-General & Research Director, RUSI

Rt Hon Michael Fallon MP, Secretary of State for Defence

1400 **Session Nine: Adaptability and the British Army**

Future force designs for adaptability and how the Army will adapt over the next five to ten years as it moves towards and beyond Army 2020.

General Sir Nicholas Carter, Chief of the General Staff

1430 **Session Ten: Chief of the General Staff Question and Answer Session**

General Sir Nicholas Carter, Chief of the General Staff

Warrant Officer Class One Glenn Haughton, Army Sergeant Major

1500 Conference ends

Registration remains open: www.rusi.org/landwarfare

British Army delegates must go through their Chain of Command / XO network for tickets.